**LEA ARP ESSER Plan: “A Plan for the LEA’s Use of ARP ESSER Funds”**

The American Rescue Plan Elementary and Secondary School Emergency Relief (“ARP ESSER”) Fund, authorized under the American Rescue Plan (“ARP”) Act of 2021, provides New Hampshire over $350 million to support schools in safely reopening and sustaining safe operations of schools while meeting the academic, social, emotional, and mental health needs of students resulting from the coronavirus disease 2019 (“COVID-19”) pandemic.

This mandatory template is intended to collect all federally required information from an LEA in a convenient format and to assist LEAs in meeting the federal requirement that, requirement that, an LEA shall publish an LEA ARP ESSER Plan, which is often called a “school district use of funds plan.” See the Department of Education's most current guidance posted here: https://omb.report/icr/202201-1810-002/doc/117519100.


**I. General Information**

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<table>
<thead>
<tr>
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<tbody>
<tr>
<td><strong>1) School District / Charter School Name:</strong></td>
<td>Madison</td>
</tr>
<tr>
<td><strong>2) District ID Number:</strong></td>
<td>333</td>
</tr>
<tr>
<td><strong>3) SAU Number:</strong></td>
<td>13</td>
</tr>
<tr>
<td><strong>4) Date of Publication:</strong></td>
<td>3.8.2022</td>
</tr>
<tr>
<td><strong>5) Approver Name - (Superintendent / Head of School):</strong></td>
<td>Michael Whaland, Superintendent</td>
</tr>
<tr>
<td><strong>6) Email &amp; Telephone:</strong></td>
<td><a href="mailto:mwhaland@sau13.org">mwhaland@sau13.org</a>  603-323-5088</td>
</tr>
</tbody>
</table>

*Please submit in both Excel and PDF form to ESSER@doe.nh.gov by 2/23/2022.*
II. Transparency and Accessibility

1) This plan for the LEA’s Use of ARP ESSER funds was published and made publicly available online at the following specific web address:

   Yes - Description Required

   Description:
   Originally was posted in June of 2021. This updated version will be posted upon being sent to the DOE.
   https://sites.google.com/a/mes-nh.com/madison-elementary-school/covid-19-grant-information-page?authuser=0

2) The plan is in an understandable and uniform format (please choose one):

   Yes - Description Required

   Description:
   The use of funds in June of 2021 was produced as a pdf to make it easily accessible. In addition our school re-opening plan was published in several locations on our web page and available by print to parents. Our grant web page also lists out potential expenditures in COVID related grants to make it easy for our public to view and understand.

3) The plan, to the extent practicable, is written in a language that parents can understand or, if not practicable to provide written translations to a parent with limited English proficiency, orally translated (please choose one):

   Yes - Description Required

   Description:
   It is written in English. We have not had a request for a different language, but will work with any parents who request it. Our ESOL teacher also works with families and acts as a resource as necessary.

4) The plan, upon request by a parent who is an individual with a disability, is provided in an alternative format accessible to that parent (please choose one):

   Yes - Description Required

   Description:
   We have not had such a request, but we will work with any parents who request assistance.
III. Stakeholder Engagement

Best Practices in Implementing ARP ESSER LEA Use of Funds Plan

1) How the LEA provided the public the opportunity to provide input in the development of the LEA’s plan for the use of ARP ESSER funds:

<table>
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<tr>
<th>Yes - Description Required</th>
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<tbody>
<tr>
<td>Description:</td>
</tr>
<tr>
<td>A survey was sent to parents and staff on May 28. In addition, the ESSER III grant was a topic on the school board's agenda from May - October with opportunities for input provided by the community and the school board. SAU-wide administrative meetings and discussions, and periodic conversations with contracted service providers and local organizations to identify needs and how funds can be best used to support students.</td>
</tr>
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2) How the LEA took public input into account regarding the development of the LEA’s plan for the use of ARP ESSER funds (please choose one):

<table>
<thead>
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<th>Yes - Description Required</th>
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<tbody>
<tr>
<td>Description:</td>
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<tr>
<td>The school board provided input and decision making as necessary to support the use of funds.</td>
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3) How the LEA engaged in meaningful consultation with specific stakeholders, including, but not limited to:

a. Students (please choose one):

<table>
<thead>
<tr>
<th>No</th>
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<tbody>
<tr>
<td>1) Description:</td>
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</table>

| i) Number of total responses: |
| ii) Uses consulted on: |
| iii) Description of feedback received: |

Please indicate how consultation was:

2) Inclusive:

3) Widely advertised and available:

4) Ongoing:

b. Families (please choose one):

<table>
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<th>Somewhat - Description Required</th>
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<tbody>
<tr>
<td>1) Description:</td>
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<tr>
<td>School board meetings, school website, and various school newsletters have been used to communicate with families. Our survey asked parents for input regarding their child's attendance, transportation, and specific concerns for school. This information guided our decision making process in several areas and helped us identify where to allocate resources.</td>
</tr>
</tbody>
</table>

| i) Number of total response |
| ii) Uses consulted on: safe return to school, parental concerns, access to transportation, need for food during the summer. |
| iii) Description of feedback received: |

Parents responded with a variety of concerns, a few expressing the need for food during the summer, several were willing to drive their students so that we could safely distance students on the busses without having to add busses to our routes.

Please indicate how consultation was:

2) Inclusive:

Everyone was included in the communication.

3) Widely advertised and available:

Was sent to parents directly using our outreach program to their emails and also posted on our local Facebook group.

4) Ongoing:

c. School and district administrators, including special education administrators (please choose one):

<table>
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<tr>
<th>Yes - Description Required</th>
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<tr>
<td>1) Description:</td>
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<tr>
<td>We work closely as an SAU team to discuss student and staff needs.</td>
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</table>

| i) Number of total responses: |
| ii) Uses consulted on: We discussed all different concerns periodically throughout the year. |
| iii) Description of feedback received: |

Please indicate how consultation was:

2) Inclusive:
3) Widely advertised and available:

4) Ongoing:

d. Teachers, principals, school leaders, other educators, school staff, and their unions (please choose one):

<table>
<thead>
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<th>Yes - Description Required</th>
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<tbody>
<tr>
<td>1) Description:</td>
</tr>
<tr>
<td>Surveys and staff meetings were targeted to discuss needs of staff and students. The principal had an open door policy for staff to provide input and share ideas. Monthly meetings with school union representatives also provided input for any decisions or to identify unmet needs.</td>
</tr>
</tbody>
</table>

| i) Number of total responses: |
| ii) Uses consulted on:        |
| iii) Description of feedback received: |

Please indicate how consultation was:

2) Inclusive:

3) Widely advertised and available:

4) Ongoing:

e. Tribes, if applicable (please choose one):

<table>
<thead>
<tr>
<th>- Please Select -</th>
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<tbody>
<tr>
<td>1) Description:</td>
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</table>

| i) Number of total responses: |
| ii) Uses consulted on:        |
| iii) Description of feedback received: |

Please indicate how consultation was:

2) Inclusive:

3) Widely advertised and available:

4) Ongoing:

f. Civil rights organizations, including disability rights organizations (please check one):

<table>
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<tr>
<th>Somewhat - Description Required</th>
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<tbody>
<tr>
<td>1) Description:</td>
</tr>
<tr>
<td>Our Director of Student Services works with local organizations such as Children Unlimited and the Laura Foundation to seek out resources to meet students’ needs.</td>
</tr>
</tbody>
</table>

| i) Number of total responses: |
| ii) Uses consulted on:        |
| iii) Description of feedback received: |

Please indicate how consultation was:

2) Inclusive:

3) Widely advertised and available:

4) Ongoing:

g. Stakeholders representing the interests of children with disabilities, English learners, children experiencing homelessness, children and youth in foster care, migratory students, children who are incarcerated, and other underserved students (please choose one):

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<th>Somewhat - Description Required</th>
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<tr>
<td>1) Description:</td>
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<tr>
<td>Our school counselor and social worker advocate for such families and provide input to meet the needs of students and families.</td>
</tr>
</tbody>
</table>

| i) Number of total responses: |
| ii) Uses consulted on:        |
| iii) Description of feedback received: |

Please indicate how consultation was:

2) Inclusive:
h. Community-based organizations, including partnerships to promote access to before and after-school programming (please choose one):

Somewhat - Description Required

1) Description:
We have been able to provide a before and after school program to students daily. Our coordinator works with local organizations such as 4-H and AdvantAge Kids to provide opportunities to our students.

   i) Number of total responses:
   ii) Uses consulted on:
   iii) Description of feedback received:

Please indicate how consultation was:

2) Inclusive:

3) Widely advertised and available:

4) Ongoing:

i. Early childhood education providers and families, including partnerships to ensure access to and continuity of care for families with children of different ages, particularly as they transition to school (please check one):

- Please Select -

1) Description:

   i) Number of total responses:
   ii) Uses consulted on:
   iii) Description of feedback received:

Please indicate how consultation was:

2) Inclusive:

3) Widely advertised and available:

4) Ongoing:
IV. Supporting the Continuous and Safe Operation of In-Person Learning

1) The extent to which and how LEA ARP ESSER funds will be used to implement prevention and mitigation strategies that are, to the greatest extent practicable, consistent with the most recent CDC guidance on reopening schools, in order to continuously and safely open and operate schools for in-person learning:

Note: Federal regulation on this plan requires such reporting, but does not require adoption of CDC safety recommendations. The NH DOE recognizes schools will implement localized safety measures based on the guidance provided by the CDC, NH Public Health, and local public health officials.

Description During SY 2021-2022:
Funding will primarily be targeted to upgrade HVAC systems to improve air quality for FY 23
V. Addressing the Academic Impact of Lost Instructional Time (At least 20 percent of an LEA’s Allocation)

1) How the LEA will identify individual student learning loss, including among students most likely to have experienced the impact of lost instructional time on student learning, such as:
   a. Students who did not consistently participate in remote instruction when offered during school building closures;
   b. Students who have missed the most in-person instruction during the 2019-2020 and 2020-2021 school years; and
   c. Students most at-risk of dropping out of school.

Description During SY 2021-2022:
Madison School District uses benchmark assessments on all students at least 3 times per year. Progress monitoring is done monthly for those students identified in need of support. Teachers and special education service providers monitor progress throughout the year with assessments and observation. Our school counselor did intense instruction the first few weeks of school in each classroom to emphasize the impact of COVID and provide them with strategies as they re-entered school. In addition she has offered individual and group sessions with each student in the classroom. She has held intensive individual sessions focusing on instruction. During SY 2022-2023:
Funds will be used to support a third special education case manager. The case load during SY22 dramatically increased, therefore we will add another case manager to support students at MES as well as preschool and charter school students.

Description During SY 2023-2024:

2) How the LEA will use the funds it reserves to address the academic impact of lost instructional time through:

   Description During SY 2021-2022:

3) How the LEA will use the funds it reserves to address the academic impact of lost instructional time through:
   a. Individualized tutoring, including providing stipends to teachers for intensive, supplemental tutoring (please choose one):
      No
      Description:
      Currently we are using other federal funds to address learning loss through before school tutoring programs and a summer tutoring program.

   b. Teacher-directed professional development, in which teachers choose the professional development opportunities best suited to their career pathway and current learner needs (please choose one):
      - Please Select -
      Description:
      No, we are using other federal funds to meet these needs.

4) How the LEA will produce evidence of the effectiveness of evidence-based learning loss interventions employed:

   Description:
   Benchmark testing is done 3 times per year. Progress monitoring is done periodically to assess tutoring impact.
VI. Addressing Learner and Community Needs (Up to 80 percent of an LEA’s Allocation)

1) After accounting for the funds reserved under section 2001(e)(1) of the ARP Act, how the LEA will spend its remaining ARP ESSER funds consistent with section 2001(e)(2) of the ARP Act (See Appendix A):

   Description During SY 2021-2022: 

   Description During SY 2022-2023:
   We will engage in an HVAC upgrade to improve our school's air quality.

   Description During SY 2023-2024:

2) After accounting for the funds reserved under section 2001(e)(1) of the ARP Act, how the LEA will spend its remaining ARP ESSER funds consistent with section 2001(e)(2) of the ARP Act (See Appendix A):

   a. Providing individualized instruction:
   During SY 2021-2022 (select one): Yes - Description Required
   During SY 2022-2023 (select one): Yes - Description Required
   During SY 2023-2024 (select one): No

   Description of all SYs - 2021 to 2024:
   SY 22 funds were used to support an additional classroom teacher. Unfortunately the teacher left shortly after the year started. SY 23 funds will be used to support the hiring of a special education case manager to meet the individual needs of students.

   b. Addressing educator fatigue, including providing performance-based bonuses to teachers:
   During SY 2021-2022 (select one): Yes - Description Required
   During SY 2022-2023 (select one): No
   During SY 2023-2024 (select one): No

   Description of all SYs - 2021 to 2024:
   Funds will be dedicated to provide an incentive to staff members who fulfill their contractual duties during the school year.

   c. Improving family engagement:
   During SY 2021-2022 (select one): No
   During SY 2022-2023 (select one): No
   During SY 2023-2024 (select one): No

   Description of all SYs - 2021 to 2024:
   We access other federal funds to support family engagement.

3) The LEA’s use of funds to address the following additional needs identified in the New Hampshire Department of Education’s robust, statewide consultation with stakeholders:

   a. What amount and percentage of the LEA’s total allocation will be administered under school leader discretion:
      Amount: 
      Percentage: 100%

   Description of allocation methodology including the extent to which it reflected student need for, at minimum, Special Education, Free and Reduced-Price Lunch, and English Language Learners:
   The school leader has full discretion after consultation with the school board and SAU administration.
b. What amount and percentage of the LEA’s total allocation will be used to support Career and Technical Education:

Amount: 0
Percentage: 0

**Description, including funds used to support learner obtainment of industry-recognized credentials:**

We do not have a CTE program.

c. The extent to which funds will be used to provide access to course access opportunities, including advanced, elective, and remedial courses provided outside of the residential public school that a learner could not otherwise access:

During SYs 2021-2024 (select one): - Please Select -

**Description of all SYs - 2021 to 2024:**

Does not apply to our school.
1) How the LEA will ensure that the interventions it implements will respond to the academic, social, emotional, and mental health needs of all students, and particularly those students disproportionately impacted by the COVID-19 pandemic, including students from low-income families, students of color, English learners, children with disabilities, students experiencing homelessness, children in foster care, and migratory students.

**Description:**
Madison School District uses benchmark assessments on all students at least 3 times per year. Progress monitoring is done monthly for those students identified in need of support. Teachers and special education service providers monitor progress throughout the year with assessments and observation. Our school counselor did intense instruction the first few weeks of school in each classroom to emphasize the impact of COVID and provide them with strategies as they re-entered school. In addition she has offered individual and group sessions with students to provide support as needed. Our school has a diversified team that meets weekly based on teacher referrals to discuss concerns about students in regards to behavior. Our periodic data team meetings allow for conversation about students, observed needs or trends, and strategize interventions to put into place to support students. Beginning in SY 2020-21 through 2021-22 we were able to provide the services of a social worker one day per week to support students and families.
VIII. Addressing Unique Renovation, Air Quality and/or Construction Needs

1) If the LEA plans to use or has used any portion of ARP ESSER funds for construction projects, describe those projects below. Each project should be addressed separately. If needed, LEAs may submit additional supporting information. Please insert "N/A" if this category is not applicable to your plan. Please also note that these projects are subject to the NHDOE's prior conceptual and final approval:

ESSER Funded Construction.

*Description:*

We are planning to upgrade HVAC systems within our school to improve indoor air quality. Our work with our planner will begin in the spring. We will follow all guidelines and steps per NH DOE and ESSER requirements.
<table>
<thead>
<tr>
<th>Specific Use Category</th>
<th>General Use Category</th>
<th>Quantitative Measurement of Expected Outcomes Resulting from Use of ARP Funds</th>
<th>Leading Indicators (% of Total)</th>
<th>Detailed Use Description</th>
<th>Implementation Timeline</th>
<th>Total ARP ESSER Allocation (as of 01/31/2022)</th>
<th>Total ARP ESSER Allocation Unbudgeted To Date (as of 01/31/2022)</th>
<th>Total ARP ESSER Allocation Spent Through 12/31/21 Per Use</th>
<th>Vendor</th>
<th>Detailed Use Description - Other Responses (Columns A and C) and <code>&lt;vendor&gt;</code> if Applicable</th>
<th>Total ARP ESSER Allocation Spent Through 12/31/21 Per Use</th>
<th>Total ARP ESSER Allocation Spent Through 12/31/21 Per Use</th>
<th>Total ARP ESSER Allocation Spent Through 12/31/21 Per Use</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individualized Instruction</td>
<td>Supporting Student Success</td>
<td>- Provides training for teachers in evidence-based instructional strategies</td>
<td>Yes</td>
<td>Please select option below</td>
<td>Please select option below</td>
<td>$130,878.87</td>
<td>$309,733.90</td>
<td>$435,736.54</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Student Reengagement</td>
<td>Meeting Students' Social, Emotional and Other Needs</td>
<td>- Provides furniture to provide for students to maintain 6 feet of distance and are easily cleaned/disinfected. Flexible seating and other options for students.</td>
<td>Yes</td>
<td>Please select option below</td>
<td>Please select option below</td>
<td>$7,000.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
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</table>
X. Authorization

*Please print and sign this page. Return a signed version with your completed packet to:

ESSER@doe.nh.gov

Approver Signature - Superintendent / Head of School

[Signature]

Date

Printed Name - Superintendent / Head of School

[Name]
Appendix A: ARPA Statutory Excerpt

(e) USES OF FUNDS.—A local educational agency that receives funds under this section—

(1) shall reserve not less than 20 percent of such funds to address learning loss through the implementation of evidence-based interventions, such as summer learning or summer enrichment, extended day, comprehensive afterschool programs, or extended school year programs, and ensure that such interventions respond to students’ academic, social, and emotional needs and address the disproportionate impact of the coronavirus on the student subgroups described in section 1111(b)(2)(B)(xi) of the Elementary and Secondary Education Act of 1965 (20U.S.C. 6311(b)(2)(B)(xi)), students experiencing homelessness, and children and youth in foster care; and

(2) shall use the remaining funds for any of the following:
   (A) Any activity authorized by the Elementary and Secondary Education Act of 1965.
   (B) Any activity authorized by the Individuals with Disabilities Education Act.
   (C) Any activity authorized by the Adult Education and Family Literacy Act.
   (E) Coordination of preparedness and response efforts of local educational agencies with State, local, Tribal, and territorial public health departments, and other relevant agencies, to improve coordinated responses among such entities to prevent, prepare for, and respond to coronavirus.
   (F) Activities to address the unique needs of low-income children or students, children with disabilities, English learners, racial and ethnic minorities, students experiencing homelessness, and foster care youth, including how outreach and service delivery will meet the needs of each population.
   (G) Developing and implementing procedures and systems to improve the preparedness and response efforts of local educational agencies.
   (H) Training and professional development for staff of the local educational agency on sanitation and minimizing the spread of infectious diseases.
   (I) Purchasing supplies to sanitize and clean the facilities of a local educational agency, including buildings operated by such agency.
   (J) Planning for, coordinating, and implementing activities during long-term closures, including providing meals to eligible students, providing technology for online learning to all students, providing guidance for carrying out requirements under the Individuals with Disabilities Education Act and ensuring other educational services can continue to be provided consistent with all Federal, State, and local requirements.
   (K) Purchasing educational technology (including hardware, software, and connectivity) for students who are served by the local educational agency that aids in regular and substantive educational interaction between students and their classroom instructors, including low-income students and children with disabilities, which may include assistive technology or adaptive equipment.
   (L) Providing mental health services and supports, including through the implementation of evidence-based full-service community schools.
   (M) Planning and implementing activities related to summer learning and supplemental afterschool programs, including providing classroom instruction or online learning during the summer months and addressing the needs of low-income students, children with disabilities, English learners, migrant students, students experiencing homelessness, and children in foster care.
   (N) Addressing learning loss among students, including low-income students, children with disabilities, English learners, racial and ethnic minorities, students experiencing homelessness, and children and youth in foster care, of the local educational agency, including by—
      (i) administering and using high-quality assessments that are valid and reliable, to accurately assess students’ academic progress and assist educators in meeting students’ academic needs, including through differentiating instruction;
      (ii) implementing evidence-based activities to meet the comprehensive needs of students;
      (iii) providing information and assistance to parents and families on how they can effectively support students, including in a distance learning environment; and
      (iv) tracking student attendance and improving student engagement in distance education.
   (O) School facility repairs and improvements to enable operation of schools to reduce risk of virus transmission and exposure to environmental health hazards, and to support student health needs.
   (P) Inspection, testing, maintenance, repair, replacement, and upgrade projects to improve the indoor air quality in school facilities, including mechanical and non-mechanical heating, ventilation, and air conditioning systems, filtering, purification and other air cleaning, fans, control systems, and window and door repair and replacement.
   (Q) Developing strategies and implementing public health protocols including, to the greatest extent practicable, policies in line with guidance from the Centers for Disease Control and Prevention for the reopening and operation of school facilities to effectively maintain the health and safety of students, educators, and other staff.
   (R) Other activities that are necessary to maintain the operation of and continuity of services in local educational agencies and continuing to employ existing staff of the local educational agency.
Appendix B. Interim Final Requirements of ARP ESSER Excerpt

(2) LEA ARP ESSER Plan.

(a) Each LEA that receives ARP ESSER funds must submit to the SEA, in such manner and within a reasonable timeline as determined by the SEA, a plan that contains any information reasonably required by the SEA. The plan, and any revisions to the plan submitted consistent with procedures established by the SEA, must describe—

(i) The extent to which and how the funds will be used to implement prevention and mitigation strategies that are, to the greatest extent practicable, consistent with the most recent CDC guidance on reopening schools, in order to continuously and safely open and operate schools for in-person learning;

(ii) How the LEA will use the funds it reserves under section 2001(e)(1) of the ARP Act to address the academic impact of lost instructional time through the implementation of evidence-based interventions, such as summer learning or summer enrichment, extended day, comprehensive afterschool programs, or extended school year programs;

(iii) How the LEA will spend its remaining ARP ESSER funds consistent with section 2001(e) of the ARP Act; and

(iv) How the LEA will ensure that the interventions it implements, including but not limited to the interventions under section 2001(e)(1) of the ARP Act to address the academic impact of lost instructional time, will respond to the academic, social, emotional, and mental health needs of all students, and particularly those students disproportionately impacted by the COVID-19 pandemic, including students from low-income families, students of color, English learners, children with disabilities, students experiencing homelessness, children in foster care, and migratory students.

(b) In developing its ARP ESSER plan, an LEA must—

(i) Engage in meaningful consultation—

(A) With stakeholders, including: Students; families; school and district administrators (including special education administrators); and teachers, principals, school leaders, other educators, school staff, and their unions; and

(B) To the extent present in or served by the LEA: Tribes; civil rights organizations (including disability rights organizations); and stakeholders representing the interests of children with disabilities, English learners, children experiencing homelessness, children in foster care, migratory students, children who are incarcerated, and other underserved students; and

(ii) Provide the public the opportunity to provide input and take such input into account.

(c) An LEA's ARP ESSER plan must be—

(i) In an understandable and uniform format;

(ii) To the extent practicable, written in a language that parents can understand or, if it is not practicable to provide written translations to a parent with limited English proficiency, be orally translated for such parent;

(iii) Upon request by a parent who is an individual with a disability as defined by the ADA, provided in an alternative format accessible to that parent; and

(iv) Be made publicly available on the LEA's website.